

# Hancock County Schools District Evaluation Plans

#### For Certified and Classified Roles

Original Approval: April 16, 2015

Revised May 2020 (KDE required addition of PSEL standards for administrators)

Revised & Board Approved May 27, 2021

Revised March 2022 (Aligned with documents on Unified Talent Perform website)

#### May 25, 2023 Revised & Board Approved

#### **Hancock County Schools Certified Evaluation Plan Committee**

Chairperson –Robby Asberry	Superintendent	Administrator		
Aleta Sisk	Director of Special Education	Administrator		
Kelly Moore	ES Principal	Administrator		
Jennifer Howe	ES Principal	Administrator		
Traci Sanders	MS Principal	Administrator		
Ginger Estes	HS Principal	Administrator		
Ashley Elder	North Hancock Elementary	Teacher		
Betty Jane Mitchell	South Hancock Elementary	Teacher		
Wes Meserve	Hancock Co. High School	KEA Teacher Representative		
Jeni Goodall	Hancock Co. Middle School	Teacher		
Jared Taylor	Hancock Co. High School	Teacher		
Lori Roberts	Hancock Co. High School	Teacher		

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#### Certified & Classified Evaluations

The Hancock County School District hereby assures the Commissioner of Education that: This evaluation plan was developed by an evaluation committee composed of an equal number of teachers and administrators (KRS 156.557).

Name:	Title:			
Robby Asberry	Superintendent			
Aleta Sisk	Director of Special Education			
Kelly Moore	Principal of North Hancock Elementary			
Jennifer Howe	Principal of South Hancock Elementary			
Traci Sanders	Principal of Hancock County Middle School			
Ginger Estes	Principal of Hancock County High School			
Ashley Elder	Teacher, North Hancock Elementary			
Betty Jane Mitchell	Teacher, South Hancock Elementary			
Jeni Goodall	Teacher, Hancock County Middle School			

Wes Meserve Teacher/KEA Rep., Hancock County High School

Jared Taylor Teacher, Hancock County High School

Lori Roberts Teacher, Hancock County High School

- The evaluation criteria and process used to evaluate certified school personnel shall be explained to and discussed with the evaluatee no later than the end of the evaluatee's first thirty (30) calendar days of reporting for employment each school year. (704 KAR 3:370)
- All certified school personnel who have not attained continuing service status shall receive an annual summative evaluation and shall incorporate the formative data collected during the Kentucky Teacher Internship Program (if funded). (KRS 156.557)
- All certified school personnel who have attained continuing service status shall receive a summative evaluation at least once every three (3) years. (KRS 156.557)
- Each evaluator will be trained, tested, and approved in the use of appropriate evaluation techniques (KRS 156.557).
- This plan requires a summative evaluation of certified school personnel to be documented in writing and to be included in the evaluatee's official personnel record. (704 KAR 3:370)
- The local evaluation plan provides for the right to a hearing as to every appeal, an opportunity to review all documents presented to the evaluation appeals panel, and a right to presence of evaluatee's chosen representative (KRS 156.557).
- The evaluation plan process will not discriminate on the basis of age, race, color, national origin, religion, sex, disability, or any other protected characteristic, as required by all applicable federal, state, and local law.

#### **ASSURANCES**

The local board of education shall review, as needed, the district's certified evaluation plan to ensure compliance with KRS 156.557 and this administrative regulation. If a source of evidence is added or removed from the certified evaluation plan or if a decision rule or calculation is changed in the summative rating formula, the revised certified evaluation plan shall be reviewed and approved by the local board of education. If the local board of education determines the changes do not meet the requirements of KRS 156.557, the certified evaluation plan shall be returned to the certified evaluation committee for revision.

The local board of education approved the evaluation plan as recorded in the minutes of the meeting held

on March 24, 2022. (704 KAR 3:370)	
Signature of District Superintendent Date	
Signature of Board Chairperson Date	

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#### <u>District Professional Growth and Effectiveness Plan</u>

#### **Glossary** Professional Growth and Effectiveness System

The vision for the Professional Growth and Effectiveness System (PGES) is to have every student taught by an effective teacher and every school led by an effective leader. The goal is to create a fair and equitable system to measure teacher and leader effectiveness and act as a catalyst for professional growth.

#### Classified Professional Growth and Effectiveness System

The vision for the Classified Professional Growth and Effectiveness Plan (CLPGES) is to have every student and certified personnel supported by professional and effective classified personnel in a variety of roles. The goal is to create a fair and equitable system to measure classified performance and act as a catalyst for continuous improvement.

#### Roles and Definitions (PGES & CLPGES)

- 1. **Artifact:** A product of a certified school personnel's work that demonstrates knowledge and skills. 2. **Assistant Principal:** A certified school personnel who devotes the majority of employed time in the role of assistant principal, for which administrative certification is required by EPSB.
- 3. Certified Administrator: A certified school personnel, other than principal or assistant principal, who devotes the majority of time in a position for which administrative certification is required by EPSB. 4. Classified Administrator: A classified school personnel who is otherwise authorized by the Board of Education to carry out necessary administrative evaluative duties of other classified staff. 5. Certified Evaluation Plan (CEP): An evaluation system to support and improve the performance of certified school personnel that meets the requirements of KRS 156.557(1)(c), (2), and (3) and that uses clear and timely feedback to guide professional development.
- 6. **Certified School Personnel:** A certified employee, below the level of superintendent, who devotes the majority of time in a position in a district for which certification is required by EPSB.
- 7. Classified Evaluation Plan (CLEP): An evaluation system to support and improve the performance of

classified school and district personnel that meets the requirements of Kentucky state statutes. 8. **Conference:** A meeting between the evaluator and the evaluatee for the purposes of providing feedback, analyzing the results of an observation or observations, reviewing other evidence to determine the evaluatee's accomplishments and areas for growth, and leading to the establishment or revision of a professional growth plan.

- 9. **Evaluatee**: A certified or classified school personnel who is being evaluated.
- 10. **Evaluator:** The primary evaluator as described in KRS 156.557(5)(c)2 for certified personnel; the primary evaluator for classified personnel.
- 11. Formative Evaluation: As defined by KRS 156.557(1)(a).
- 12. **Full Observation:** An observation conducted by a certified observer that is conducted for the length of a full class period or full lesson.
- 13. **Improvement Plan:** A plan for improvement up to twelve months in duration for: a. Teachers and other professionals who are rated ineffective in professional practice or for whom immediate change in behaviors are required.
  - b. Principals who are rated ineffective in professional practice or for whom immediate change in behaviors are required.
  - c. Classified personnel who are rated ineffective in professional practice or for whom immediate change in behaviors are required.
- 14. **Job Category:** A group or class of certified or classified school personnel positions with closely related functions.

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- 15. **Mini Observation:** An observation conducted by a certified observer for 20-30 minutes in length. 16. **Observation:** a data collection process conducted by a certified observer, in person or through video, for the purpose of evaluation, including notes, professional judgments, and examination of artifacts made during one (1) or more classroom or worksite visits of any duration.
- 17. **Observer Certification:** A process of training and ensuring that certified school personnel who serve as observers of evaluatees have met state requirements to evaluate certified staff. 18. **Observer Update Training:** The process of ensuring that certified school personnel have ongoing training in observing teachers and other professionals for the purposes of evaluation and providing feedback.
- 19. **Other Professionals:** Certified school personnel, except for teachers, administrators, assistant principals, or principals.
- 20. **Performance Criteria:** The areas, skills, or outcomes on which certified or classified school personnel are evaluated.
- 21. **Performance Rating:** The summative description of a teacher, other professional, principal, or assistant principal evaluatee's performance, as well as those of classified personnel, including the ratings listed in page 17 of this administrative regulation.
- 22. **Principal:** A certified school personnel who devotes the majority of employed time in the role of principal, for which administrative certification is required by the Education Professional Standards Board pursuant to 16 KAR 3:050.
- 23. Professional Growth Plan (PGP): An individualized plan for a certified personnel that is focused on improving professional practice and leadership skills, aligned with performance standards and the specific goals and objectives of the school improvement plan or the district improvement plan, built using a variety of sources and types of data that reflect student needs and strengths, evaluatee data, and school and district data, produced in consultation with the evaluator as described in page 19 of this administrative regulation, and includes: (a) Goals for enrichment and development; (b) Objectives or targets aligned to the goals; (c) An action plan for achieving the objectives or targets and a plan for monitoring progress; (d) a method for evaluating success; and (e) the identification, prioritization, and coordination of presently available school and district resources to accomplish the goals.
- 24. **Professional Practice:** The demonstration, in the school environment, of the evaluatee's professional knowledge and skill.

- 25. **Professional Practice Rating:** The rating that is calculated for a teacher or other professional evaluatee pursuant to page 17 of this administrative regulation and that is calculated for a principal or assistant principal evaluatee pursuant to the requirements of page 29 of this administrative regulation.
- 26. **Self-Reflection:** The process by which certified personnel assesses the effectiveness and adequacy of their knowledge and performance for the purpose of identifying areas for professional learning and growth.
- 27. **Sources of Evidence:** The multiple measures listed in KRS 156.557(4) and in page 24 of this administrative regulation.
- 28. **Summative Evaluation:** As defined by KRS 156.557(1)(d). This is an end-of-year evaluation. Also applicable to classified personnel annual evaluations.
- 29. **Teacher:** A certified school personnel who has been assigned the lead responsibility for student learning in a classroom, grade level, subject, or course and holds a teaching certificate under 16 KAR 2:010 or 16 KAR 2:020.

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#### Orientation

An orientation session to acquaint certified employees with the evaluation process will be conducted by administrators within the first month of reporting for employment each school year. All employees who are newly hired during the school year will receive training within their first month of employment. This annual review shall be an explanation of the contents of the evaluation plan, including the Framework for Teaching and/or Evaluation Standards and Performance Criteria for teachers and other professionals. For purposes of evaluations, a principal may appoint an assistant principal to serve as primary supervisor and primary evaluator for certified staff. Additional trained administrative personnel may be used to observe and provide information to the primary evaluator. All monitoring or observations of performance of a certified employee shall be conducted openly and with the full knowledge of the teacher or administrator.

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## The Kentucky Framework for Teaching with Specialist Frameworks for Other Professionals

The Kentucky Framework for Teaching is designed to support student achievement and professional practice through the domains of:

Framework for Teaching Specialist Frameworks for Other Professionals					
Planning and Preparation Planning and Preparation					
Classroom Environment Environment					
Instruction Instruction/Delivery of Service					
Professional Responsibilities Professional Responsibilities					

The Frameworks also include themes such as equity, cultural competence, high expectations, developmental appropriateness, accommodating individual needs, effective technology integration, and student assumption of responsibility. They provide structure for feedback for continuous improvement through individual goals that target student and professional growth, thus supporting overall school improvement. Evidence documenting professional practice is situated within one or more of the four domains of the framework. Performance is rated for each component according to four performance levels: Ineffective, Developing, Accomplished, and Exemplary. The summative rating is a holistic representation of performance, combining data from multiple sources of evidence across each domain.

The use of professional judgment based on multiple sources of evidence promotes a holistic and comprehensive analysis of practice, rather than over-reliance on one individual data point or rote calculation of practice based on predetermined formulas. Evaluators also take into account how educators respond to or apply additional supports and resources designed to promote student learning, as well as their own professional growth and development. Finally, professional judgment gives evaluators the flexibility to account for a wide variety of factors related to individual educator performance, such as: school-specific priorities that may drive practice in one domain, an educator's number of goals, experience level and/or leadership opportunities, and contextual variables that may impact the learning environment, such as unanticipated outside events or traumas.

Evaluators must use the following categories of evidence in determining overall ratings: *Sources of Evidence* 

- Multiple Measures
- Observation
- Self-Reflection
- Other Measures of Student Learning and Products of Practice which may include but not limited to the following:
  - Curriculum documents
  - Lesson plans
  - Communication logs
  - Timely, targeted feedback from mini or informal observations
  - Student data records
  - Student work

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- Student formative and/or summative course evaluations/feedback
- o Minutes from PLCs
- Teacher reflections and/or self-reflections
- Teacher interviews
- Teacher committee or team contributions
- Parent engagement surveys
- o Records of student and/or teacher attendance
- Video lessons
- Engagement in professional organizations
- Action research
- Communication evidence
- Other evidence as deemed appropriate by school or district
- Professional Development documentation
- Student surveys
- Collaboration with parents
- Classroom management evidence

All components and sources of evidence related supporting an educator's professional practice will be completed and may be recorded in the State Technical Platform or documented on district forms.

#### Letters and Memos

In addition to the sources of evidence listed above, letters and memos may be used to document both outstanding performance and performance which needs improvement. The correspondence should be dated and signed by both parties.

#### **Determining Performance Measure Ratings**

Four performance measures along with other evidence and professional judgement are used for each component within the domains of the Framework to determine a performance measure rating. The four performance measure ratings are as follows:

- Exemplary rating consistently exceeds expectations for effective performance.
- Accomplished rating consistently meets expectations for effective performance.
- **Developing rating** inconsistently meets expectations for effective performance.
- **Ineffective rating** consistently fails to meet expectations for effective performance.

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#### SOURCES OF EVIDENCE/FRAMEWORK FOR TEACHING ALIGNMENT

	Domain	Planning & Preparation					Planning & Preparation Classroom Environment Instruction									Professional Responsibilities							
FRAMEWORK for TEACHING (FFT)	Component	1a -Knowledge of content/pedagogy	1b-Demonstrate knowledge of students	Ic- Setting Instructional Outcomes	1d-Demonstrates knowledge of resources	1e-Designing Coherent Instruction	1f- Designing Student Assessment	2a-Creating Env. of Respect & Rapport	2b-Establish Culture of Learning	2c-Maintaing Classroom Procedures	2d-Managing Student Behavior	2e-Organizing Physical Space	3a-Communicating with Students	3b-Questioning & Discussion Techniques	3c-Engaging Students in Learning	3d-Using Assessment in Learning	3e-Demonstrating Flexibility & Responsive	4a-Reflecting On Teaching	4b-Maintaining Accurate Records	4c-Communicating With Families	4d-Participating in Profess. Learning Comm.	4e-Growing & Developing Professionally	4f-Showing Professionalism
	Supervisor Observation	Evidence (pre and post conferences)					Observation								Evidence (pre and post conferences)								
DENCE al Practice	Products of Practice	Evidence (pre and post conferences)						Observation and Products of Practice							Evidence (pre and post conferences)								
OF EVID	Professional Growth																						
SOURCES OF EVIDENCE Inform Professional Prac	Self- Reflection		Professional Growth Planning and Self Reflection																				
To in	Student Work/ Progress Samples	Evidence (pre and post conferences)								Stude	nt Wo	ork Sa	mple	,			(p	ore an		lence t conf	erenc	es)	

#### **Professional Practice**

#### Professional Growth Planning and Self-Reflection

The Professional Growth Plan will address realistic, focused, and measurable professional goals. The plan will connect data from multiple sources including classroom observation feedback, student work/progress samples, and professional growth needs identified through self-assessment and reflection. In collaboration with the administrators, teachers and other professionals will identify explicit goals which will drive the focus of professional growth activities, support, and on-going reflection. Professional Growth Plans will align with school/district improvement plans. The Professional Growth Plans of teachers/other professionals on a corrective action plan will be more specifically guided by the administration based on identified needs with teacher input.

Reflective practices and professional growth planning are frequent and repetitive processes. The teacher (1) reflects on his or her current growth needs based on multiple sources of data and identifies an area or areas for focus; (2) collaborates with his or her administrator to develop a professional growth plan and action steps; (3) implements the plan; (4) regularly reflects on the progress and impact of the plan on his or her professional practice; (5) modifies the plan as appropriate; (6) continues

#### REQUIRED

- All teachers will participate in self-reflection and professional growth planning each year.
- All teachers will document self-reflection and professional growth planning in the State Technical Platform **or** on district forms.
- Self-reflection process will be completed by October 1st of each year. For employees hired
  after the start of the school year, the self-reflection must be completed within 30 working
  days of assuming professional responsibility.
- Professional Growth Plans will be submitted to supervisor via the State Technical Platform or on district forms on or before October 1st each year. For employees hired after the start of the school year, the professional growth plan must be completed within 30 working days of assuming professional responsibility.
- For returning employees the self-reflection and Professional Growth Plans may be created at the end of the current year but must be **finalized by October 1**<sup>st</sup>of the next school year. Non-tenured employees who receive an ineffective rating will not be recommended for continued employment with Hancock County Public Schools. Tenured teachers with an ineffective rating will be placed on a corrective action plan.

#### **Observations**

The observation process is one source of evidence to determine teacher effectiveness. Supervisor observations may use the State Technical Platform **or** district forms. The supervisor observation will provide *documentation and feedback* to measure the effectiveness of a teacher's professional practice.

## Hancock County Observation Model for Teachers and Other Professionals: Participants

- The Primary Evaluator is the immediate Supervisor. Principals can designate assistant principals as the primary evaluator for certified staff.
- In emergency situations where the Primary Evaluator is unable to finish an observation cycle, an alternate fully certified evaluator will be assigned to complete the observation cycle for those on the caseload.
- Non-tenured and tenured teachers on a one year cycle will have three (3) observations in each summative year, with a minimum of three (3) observations (2 mini and one full) conducted by the supervisor. This occurs until they reach tenure or are placed on a 3 year cycle.
- Tenured teachers will receive 3 evaluator observations (2 mini and one full) in their cycle (which covers a 3 year span). Timeline found on page 14.
- Mini observations are approximately 20-30 minutes in length.
- Mini observations by the evaluator can be unscheduled and do not require a pre-observation meeting.
- Final observation is conducted by the evaluator and is a full observation.
- Summative evaluation conferences shall be held at the end of each summative cycle and shall include all Professional Growth and Effectiveness data. All summative conferences must be held and finalized by April 1 (unless a CEP extension is granted by the Superintendent or designee).
- All observations must be documented in either the State Technology Platform **or** on district forms located in the appendix.
- The KTIP process will serve as the Certified Evaluation Program for all KTIP teachers, no additional observations or documentation will be required beyond the state KTIP program.
   Additional observations may be conducted as needed for any teacher or other professional.
   Guidance Counselors and Librarians/Media Directors will have a one year summative cycle.

#### **Observation Conferencing**

Observers will adhere to the following observation conferencing requirements:

- Pre-observation conferences are required for the full observation. Pre-conferences may occur, but are not required for the mini observations by the evaluator. Use of the Pre-Observation Conference Form is required.
- Pre-observation conferences with the supervisor must be conducted in person within 5 working days of the observations. Supervisors may use the State Technology Platform **or** District Forms to document. Full observations will have a pre and post conference documented on district approved forms (appendix) or State approved Technology Platform.
- All observations will include a post-observation conference to be conducted within five (5) working days. The observer will have documentation of the observation ready for this meeting. The summative evaluation conference shall be held at the end of the summative evaluation cycle. During the summative conference, the evidence from multiple sources will be reviewed in determining the summative rating.
- Any evaluation conference documentation, including the evaluation, will be signed by the evaluator and the evaluatee. The evaluatee shall receive a copy.
- Evaluatee's may provide written response to be included with evaluation documentation as a part of their official personnel record.
- A summative report shall be printed from the State Technical Platform or on district forms at the
  conclusion of the summative conference and signed by both the evaluator and evaluatee. The
  summative report shall be included in the district teacher personnel file. (704 KAR 3:345). The
  evaluatee will also be provided a copy of the summative report.

#### **Observation Schedule**

Observations may begin after the evaluation training takes place within the first 30 days of employment. Timelines for when observations must be completed:

Non-tenured or 1-year Cycle Teachers

First Observation Window – After initial training – October 30<sup>st</sup>

Second Observation Window – November 2<sup>st</sup> – January 8<sup>th</sup>

Third Observation Window – January 11<sup>th</sup> – March 26<sup>th</sup>

Non-tenured teachers and teachers on a one-year growth plan or 12-month corrective action plan will have two mini observations by their supervisor and a full observation by their supervisor each year until they are tenured or return to a three-year growth plan cycle.

Tenured or 3-year Cycle Teachers

Mini or Full Observation (depending on cycle) – after initial training – March 29<sup>th</sup>

In addition to the above information, the following shall also be in effect:

- Evaluators may seek window extensions on an individual basis from the Superintendent or designee under extenuating circumstances when employees go on FMLA, extended maternity leave or have significant absences affecting the ability to complete one of the windows on time.
- Tenured teachers on a three-year growth plan cycle will have one mini observation by an evaluator the first year, one mini observation by the evaluator the second year, and the full observation the third year.

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• All observations & Conferences must be completed by March 29<sup>th</sup> of a school year for both tenured and non tenured staff unless circumstances warrant a superintendent approved extension. • Observation

windows and summative conference data may be altered by the Superintendent or Assistant Superintendent if needed due to inclement weather or emergency situations. • Superintendent or Assistant Superintendent may reduce the number of minimum observations of a teacher or other professional evaluations during the summative evaluation cycle for teacher or other professionals who do not report for work sixty (60) or more consecutive school days or miss extensively throughout the year. Any teacher or other professional in this situation will work with their direct supervisor to create an evaluation plan that must be approved by the Superintendent or Assistant Superintendent and must include at least two observations by their direct supervisor. For tenured teachers who have extenuating circumstances, who do not work 60 or more consecutive days or miss extensively, immediate supervisors may request altered timelines which include 2 mini observations by immediate supervisor and 1 full observation in a summative cycle even if those are shifted within other years of the summative cycle. In extraordinary cases, the number of observations may be reduced. For non-tenured teachers or other professionals with these extenuating circumstances, immediate supervisors may request altered requirements with no less than 1 mini observation by a supervisor and 1 full observation. All requests should be made to the Superintendent or Assistant Superintendent. • All Summative evaluation documentation for personnel records should be completed and sent to the Personnel Coordinator at the Hancock County Board of Education on or before April 15<sup>th</sup> unless an extension is granted by the Superintendent or designee.

• A minimum of two observations shall be conducted by evaluators for any teacher or other professional hired on or after 60 days following the first day of instruction.

#### **Observer Certification**

All new administrators shall be initially trained, tested, and certified according to state guidelines, including training by the district in the use of the local evaluation process. (704 KAR 3:345, Section 6) This refers to the one-time, state, twelve-hour new administrator training and the six-hour annual training by the district. All experienced observers will complete annual training. Hancock County Public Schools will follow state requirements for annual training.

<u>Peer Observation for Teachers & Other Professionals Participants</u> Peer observation may occur as a part of each school's Professional Learning Community (PLC) process but will not be a part of the Certified Evaluation Plan.

<u>Student Voice for Teachers & Other Professionals Participants</u> Schools may conduct self-selected Student Voice Surveys but the data will not be a part of the formal Certified Evaluation Plan.

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## Determining the Overall Performance Category For Teachers & Other Professionals

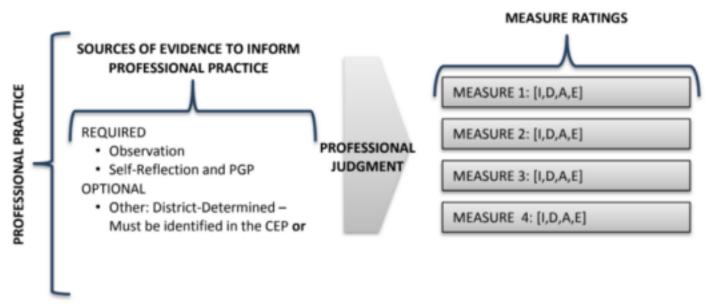
Supervisors are responsible for determining an Overall Performance Category for each teacher at the conclusion of their summative evaluation year. The Overall Performance Category is informed by the educator's ratings on professional practice over the entire cycle. The evaluator determines the Overall Performance Category based on professional judgment informed by evidence that demonstrates the educator's performance against the Domains and decision rules that establish a common understanding of performance thresholds to which all educators are held.

#### **Rating Professional Practice**

The Kentucky Framework for Teaching stands as the critical rubric for providing educators and evaluators with concrete descriptions of practice associated with specific domains. Each element describes a discrete behavior or related set of behaviors that educators and evaluators can prioritize for evidence-gathering, feedback, and eventually, evaluation. Supervisors will organize and analyze evidence for each individual educator based on these concrete descriptions of

practice.

Supervisors and educators will be engaged in ongoing dialogue throughout the evaluation cycle. The process concludes with the evaluator's analysis of evidence and the final assessment of practice in relation to performance described under each Domain at the culmination of an educator's cycle.



#### REQUIRED

- Evaluators will provide a summative rating for each domain based on evidence.
- The Summary of Evidence must be completed in the State Technology Platform or on district Summative forms.
- Either the Summary of Evidence or the district Summative form must be signed and placed in the employee's school and district personnel files. The evaluatee will also be given a copy.

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## Steps to Determine the Summative Performance Category for Teachers and Other Professionals

An educator's Overall Performance Category is determined by the following steps:

- 1. Determine the individual domain/performance measure ratings through the use of multiple sources of evidence, observations and professional judgment.
- 2. Apply District Decisions Rules for determining an educator's Professional Practice. When state decision rules will not work using the chart below, the supervisor will make the final rating using professional judgment for the Overall Performance Category
- 3. Review of prior Professional Practice Ratings of past three (3) years.
- 4. All Summative ratings must be recorded on approved district summative forms.

#### **STEP 2: District Decision Rules**

Criteria for Determining Summative Rating							
	IF THEN						
If Environment and Instruction are	The Summative Rating is ineffective.						
both rated ineffective	The Summative Rating is <u>menective.</u>						
If Environment <u>or</u> Instruction is							

rated ineffective	The Summative Rating is					
rated menective	developing or ineffective					
If Planning <u>or Professionalism</u> is	The Overestive Peties askell and he					
rated ineffective	The Summative Rating shall not be					
	<u>exemplary</u> .					

If two Performance Measures are rated developing and two are rated accomplished

If two Performance Measures are rated <u>developing and two</u> are rated <u>exemplary</u>

If two Performance Measures are rated <u>accomplished and two</u> are rated <u>exemplary</u>.

The Summative Rating shall be <u>accomplished</u> only if Environment or Instruction is rated accomplished.

The Summative Rating shall be <u>accomplished</u> only if Environment or Instruction is rated exemplary.

The Summative Rating shall be exemplary only if Environment or Instruction is rated exemplary

STEP 3: Review

Review all three (3) years of Professional Practice Ratings to determine summative progress over time should be considered.

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#### **Determining the Overall Performance Category and Summative Rating**

The total rankings will be considered from the previous three years (if available) and applied to the following scale, as outlined in the sample below.

Sample 3 year Evaluation Scores/Calculations and Rating for Teacher A

Year

Accomplished Not Applicable

Exemplary Not Applicable

Accomplished Not Applicable

Accomplished Not Applicable

Accomplished Not Applicable

Accomplished Accomplished

Professional

**Practice Ratin** 

Professional judgment will be based on three (3) years of Professional Practice Ratings data.

#### **Appeals**

Pursuant to KRS 156.557, certified employees who think they were not evaluated fairly may submit an appeal to the panel for a timely review of their evaluation. The purpose of the Appeals Panel Hearing is to review the summative evaluation of the employee. Confidentiality and fairness shall be the primary concerns of the panel. The Local Board of Education Evaluation Policy 03.18 and Administrative Procedure 03.18 AP.11 are located in the Appendix. Information on the Appeals process and LEAP Panel can be found on pages 35-38. Forms for Evaluation Response can be found beginning on page H1.

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#### <u>Professional Growth Plan and Summative Cycle</u> <u>for Teachers and Other Professionals</u>

Based on the overall Professional Practice rating, the type of Professional Growth Plan and the length of the summative cycle is determined using the lists below.

#### If Professional Practice is Exemplary or Accomplished, then...

THREE-YEAR CYCLE SELF-DIRECTED GROWTH PLAN

- Goals set by teacher with evaluator input.
- Plan activities are teacher directed and implemented with colleagues.
- Formative review annually.
- Summative occurs at the end of year 3.

#### If Professional Practice is Developing, then...

ONE-YEAR CYCLE COLLABORATIVE GROWTH PLAN

- Goal(s) Determined by Evaluator & Teacher Collaboration.
- Goals focus on professional practice and student growth.
- Plan activities designed by evaluator with teacher input.
- Summative review annually.

#### If Professional Practice is Ineffective, then...

ONE YEAR DIRECTED GROWTH PLAN

- Goal determined by evaluator.
- Goals focused on low performance/outcome area.
- Plan activities designed by evaluator with educator input.
- Formative review at midpoint.
- Summative at end of plan (up to 1 year).

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## **Corrective Action Plans for Teachers and Other Professionals**

A corrective action plan may be written at any time during the school year, but must be written if evaluatee receives an "Ineffective" on the summative form. No more than 3 or 4 specified areas should be denoted for improvement at any given time. When the evaluatee meets specified areas, other areas may be addressed.

Corrective action plans and/or improvement plans will be reviewed throughout the year until performance is

judged to meet the evaluation standards. Review of corrective action plans will be documented on the district approved form.

After an initial conference (Corrective Action Plan meeting) with the evaluatee, the evaluator will send a copy of the plan to the Assistant Superintendent. The Assistant Superintendent will be responsible for informing the Superintendent of all persons on a Corrective Action/Improvement Plan.

Corrective Action Plans will be in place for one year with at least quarterly reviews for tenured teachers. For non-tenured teachers they will be in place until the end of their contract.

Forms for Evaluation Response, Corrective Action Plans, and Performance Assessment Appeals can be found beginning on page H1 of this document.

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#### **Building and District Administrators Evaluation Process**

The Building and District Administrators Evaluation Process applies to all of the following certified administrative positions:

- Principals
- Assistant Principals
- All District Certified Staff–Anyone overseeing district wide programs and/or supervising personnel, including but not limited to:
  - Assistant Superintendent
  - Supervisor of Instruction
  - o Director of Pupil Personnel
  - Student Services Coordinator
  - School Psychologist
  - Director of Special Education

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#### **Hancock County Public Schools**

#### Certified Evaluation Plan for Building and District Administrators Glossary The

vision for the Hancock County Public Schools Certified Evaluation Plan for all administrators (except the Superintendent) is to have every school and the district led by an effective administrator. The goal is to create a fair and equitable system to measure leader effectiveness and act as a catalyst for professional growth.

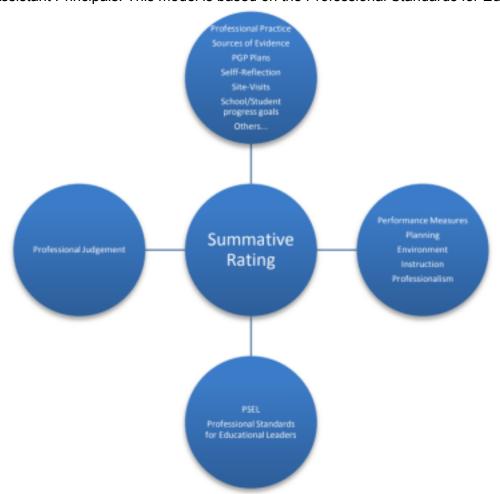
#### **Roles and Definitions**

- 1. Administrator: means an administrator who devotes the majority of employed time in the role of principal, assistant principal, or any certified district administrator, including the school psychologist and any other district level certified employee for which administrative or specialist certification is required by the Education Professional Standards Board pursuant to 16 KAR 3:050.
- 2. **Evaluator:** the immediate supervisor of certified personnel, who has satisfactorily completed all required evaluation training.
- 3. **Evaluatee:** The District/School personnel that are being evaluated.
- 4. **Professional Growth Plan:** An individualized plan that is focused on improving professional practice and leadership skills and is aligned with educator performance standards and student performance standards, is built using a variety of sources and types of student data that reflect student needs and strengths, educator data, and school/district data, is produced in consultation with the evaluator.
- 5. **Self-Reflection:** means the process by which certified personnel assess the effectiveness and adequacy of their knowledge and performance for the purpose of identifying areas for professional learning and growth.

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#### **Overview and Summative Model**

The following graphic outlines the summative model for the Certified Evaluation Plan for Principals and Assistant Principals. This model is based on the Professional Standards for Educational Leaders.



Evaluators will look for trends and patterns in practice across multiple types of evidence and apply professional judgment to determine the rating on PSEL (Professional Standards for Educational Leaders) standards aligned with the Performance Measures for Planning, Environment, Instruction, and Professionalism. The professional judgment must be grounded in the PSEL standards aligned with the Performance Measures, site visits, Professional Growth Plan, and other sources of evidence. Evaluators will also consider how principals respond to or apply additional supports and resources designed to promote student learning, and their own professional growth. Finally, professional judgment gives evaluators the flexibility to account for a wide variety of factors related to individual Performance Measures. These factors may include school-specific priorities that may drive practice in one standard, an educator's number of goals, experience level and/or leadership opportunities. Contextual variables may also impact the learning environment, such as unanticipated outside events or traumas.

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#### **Professional Standards for Educational Leaders**

Performance will be rated for each standard according to the four performance levels: Ineffective, Developing, Accomplished, and Exemplary. It is projected that most building and district administrators will maintain an Accomplished rating, but will occasionally have exemplary performance on standards at any given time. The summative rating will be a holistic representation of performance, combining data from multiple sources of evidence across each standard.

The Standards embody a research- and practice-based understanding of the relationship between educational leadership and student learning. Improving student learning takes a holistic view of leadership. In all realms of their work, educational leaders must focus on how they are promoting the learning, achievement, development, and well-being of each student. The Standards reflect

interdependent domains, qualities and values of leadership work that research and practice suggest are integral to student success:

#### **PSEL Standards**

- 1. Mission, Vision, and Core Values
- 2. Ethics and Professional Norms
- 3. Equity and Cultural Responsiveness
- 4. Curriculum, Instruction and Assessment
- 5. Community of Care and Support for Students
- 6. Professional Capacity of School Personnel
- 7. Professional Community for Teachers and Staff
- 8. Meaningful Engagement of Families and Community
  - 9. Operations and Management
    - 10. School Improvement

The use of professional judgment based on multiple sources of evidence promotes a more holistic and comprehensive analysis of practice, rather than over-reliance on one individual data point or rote calculation of practice based on predetermined formulas. Evaluators will also take into account how administrators respond to or apply additional supports and resources designed to promote student learning, as well as their own professional growth and development.

#### **Categories of Evidence**

Evaluators must use the following categories of evidence in determining overall

ratings: • Required Sources of Evidence

- o Professional Growth Planning
- Self-Reflection
- Site-Visits or conferences (for Assistant Principals and District Administrators)
- Evidence of Progress toward Identified Goals.

Evaluators may use the following categories of evidence in determining overall

ratings: • Other Measures of Student Learning

- Products of Practice
- Letters and memos
- Parent and Family Engagement
- Schedules
- Program Development and/or Expansion
- Other Sources

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The Kentucky Framework for Personnel Evaluation Role Group, Measure, and Performance Criteria

Performance Criteria	Measures								
And Role	Planning	Environment	Instruction	Professionalism					
Teacher KY Framework for Teaching	Domain 1 Planning and Preparation	Domain 2 Classroom Environment	Domain 3 Instruction	Domain 4 Professional Responsibilities					
Other Professional The Kentucky Frameworks for Teaching- Specialists Frameworks	Domain 1 Planning and Preparation	Domain 2 The Environment							
Principal Professional Standards for Educational Leaders (PSEL)	Standard 1 Mission, Vision and Core Values Standard 9 Operations and Management Standard 10 School Improvement	Standard 3 Equity and Cultural Responsiveness Standard 7 Professional Community for Teachers and Staff	Standard 4 Curriculum, Instruction and Assessment Standard 5 Community of Care and Support for Students Standard 6 Professional Capacity of School Personnel	Standard 2 Ethics and Professional Norms Standard 8 Meaningful Engagement of Families and Community					
	KRS 156.557 Section 4	KRS 156.557 Section 4	KRS 156.557 Section 4	KRS 156.557 Section 4					
District Certified Personnel District determined	704 KAR 3:370 Section 10	704 KAR 3:370 Section 10	704 KAR 3:370 Section 10	704 KAR 3:370 Section 10					
performance criteria specific to evaluatee's job category	Performance criteria applicable to the evaluatee that characterizes professional effectiveness	Performance criteria applicable to the evaluatee that characterizes professional effectiveness	Performance criteria applicable to the evaluatee that characterizes professional effectiveness	Performance criteria applicable to the evaluatee that characterizes professional effectiveness					

#### **Building and District Administrators Professional Practice**

The following sections provide a detailed overview of the various sources of evidence used to inform Professional Practice Ratings.

#### **Professional Growth Planning and Self-Reflection**

- Completed by Building and District Administrators
- The Professional Growth Plan will address realistic, focused, and measurable professional goals. The
  plan will connect data from multiple sources including site-visit conferences, data on student progress
  and achievement, and professional growth needs identified through self-assessment and reflection.
  Self-reflection improves administrative practice through ongoing, careful consideration of the impact
  of leadership practice on student growth and achievement.
- All building and district administrators will participate in self-reflection each year by October 1<sup>st</sup>. For those hired after the start of the school year, the self-reflection must be completed within 30 working days of assuming job responsibilities.
- All professional growth plans will be submitted no later than October 1<sup>st</sup> and may be updated as relevant. For administrators hired after October 1<sup>st</sup>, they must submit a professional growth plan within 30 working days of assuming job responsibilities. The administrator may begin a Professional Growth Plan at the end of the current year with the final revised plan submitted by October 1<sup>st</sup> of the following year or within 30 days of the district receiving new data. Once created, Professional Growth Plans may be reviewed or amended annually for up to three (3) years. After the 3<sup>rd</sup> review, a new plan must be created. A new plan may be created annually or as needed.

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## Professional Growth Plan and Summative Cycle Building and District Administrators

Based on the overall Professional Practice rating, the type of Professional Growth Plan and the length of the summative cycle is determined using the lists below.

If Professional Practice is Exemplary or Accomplished, then...

#### THREE-YEAR CYCLE SELF-DIRECTED GROWTH PLAN

- Goals set by teacher with evaluator input.
- Plan activities are directed by the administrator and implemented with colleagues.
- Formative review annually.
- Summative occurs at the end of year 3.

#### If Professional Practice is Developing, then...

#### ONE-YEAR CYCLE DIRECTED GROWTH PLAN

- Goal(s) Determined by Evaluator & Administrator Collaboration.
- Goals focus on professional practice and school improvement.
- Plan activities designed by evaluator with administrator input.
- Summative review annually.

#### If Professional Practice is Ineffective, then...

#### ONE-YEAR DIRECTED GROWTH PLAN

- Goal determined by evaluator.
- Goals focused on low performance/outcome area.
- Plan activities designed by evaluator with administrator input.
- Formative review at midpoint.
- Summative at end of plan (up to 1 year).

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#### **Building and District Administrator Evaluations**

Evaluations of building and district administrators are based on the administrator's annual professional growth plan and summative evaluation. The professional growth plan is due on October 1 every school year and the summative evaluation is due on March 29 of every school year. Evidence to be used for the summative evaluation can be taken from site visits, conferences, or from sources of data included in the next section.

#### Site Visits

Site visits are a method by which the superintendent/designee may gain insight into the principal's practice in relation to the standards. During a site visit, the superintendent/designee will discuss various aspects of the job with the principal, and will use the principal's responses to determine issues to further explore with the faculty and staff. Additionally, the principal may explain the successes and trials the school community has experienced in relation to school improvement.

#### **Conferences**

Similar to a site visit, the evaluator may discuss the principal's progress on the annual professional growth goal and the evidence being gathered for the summative evaluation. Conferences can occur throughout the year.

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#### **Products of Practice/Other Sources of Evidence**

Building and District Administrators may provide additional evidence to support assessment of their own professional practice. These sources of evidence should yield information related to their practice within the Performance Standards and the Four Framework Domains.

- Progress towards school goals
- SBDM Minutes
- Faculty Meeting Agendas and Minutes
- Department/Grade Level Agendas and Minutes
- PLC Agendas and Minutes
- Leadership Team Agendas and Minutes
- Instructional Round/Walk-through documentation

- Budgets
- EILA/Professional Learning experience documentation
- Surveys both Student & Staff
- Professional Organization memberships
- Parent/Community engagement surveys
- Parent/Community engagement events documentation
- School schedules
- Other evidence as deemed appropriate by district
- Evidence of student progress and achievement
- Evidence of professional support and collaboration
- Other items as specifically related to each District Administrative Position

#### **Letters and Memos**

In addition to the sources of evidence listed above, letters and memos may be used to document both outstanding performance and performance which needs improvement. The correspondence should be dated and signed by both parties.

Principals and Assistant Principals of schools determined by KDE or assessment results to have significant Gaps in student achievement or deemed to be in any level of assistance by KDE must create a goal based on data to help move the school out of the assistance category.

**PAGE 29** 

#### **Determining the Overall Performance for Professional Practice**

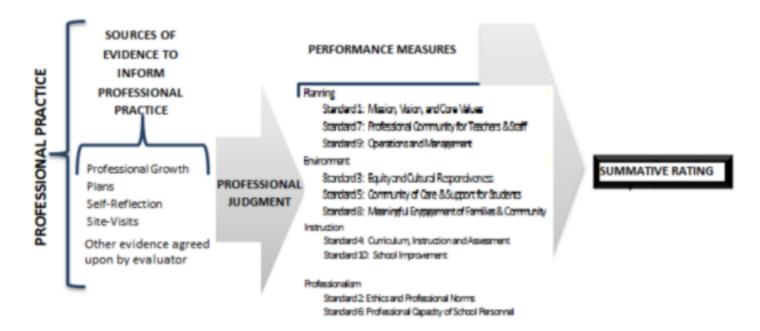
<u>Category</u> Superintendents/designee are responsible for determining an Overall Performance for Professional Practice Category for each building and district administrator at the conclusion of his or her summative evaluation year. This Overall Performance Category is informed by the administrator's ratings on professional practice standards which result in a score for each of the four domains.

#### **Rating Overall Performance of Professional Practice**

- Evaluators will use decision rules to determine an overall rating.
- Evaluators will record ratings on district forms or state technology platform if available and preferred. Overall professional practice ratings will be assigned on or before June 30<sup>th</sup> of each school year.



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A building or district administrator's Overall Performance Category is determined by the evaluator based on the ratings on each standard which yield a rating on each of the four performance measures (Planning, Environment, Instruction, Professionalism). The evaluator uses The Role Group Performance Criteria Crosswalk (pg. 25), the decision rules, sources of evidence provided by the administrator to determine the overall rating.

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#### **Overall Performance for Professional Practice**

#### **District Decision Rules:**

Criteria for Determining Summative Rating					
	IF THEN				
If Environment and Instruction are	The Organist of Bather to the first of				
both rated ineffective	The Summative Rating is <u>ineffective.</u>				
If Environment or Instruction is					
rated ineffective	The Summative Rating is				
ratea menedave	developing or ineffective				
If Planning <u>or Professionalism</u> is					
rated ineffective	The Summative Rating shall not be				
iatea iliellective	<u>exemplary</u> .				

If two Performance Measures are rated developing and two are rated accomplished

If two Performance Measures are rated <u>developing and</u> two are rated <u>exemplary</u>

If two Performance Measures are rated <u>accomplished and two</u> are rated <u>exemplary</u>.

The Summative Rating shall be accomplished only if Environment or Instruction is rated accomplished.

<u>accomplished</u> only if Environment or Instruction is rated exemplary.

The Summative Rating shall be exemplary only if Environment or Instruction is rated exemplary

The Summative Rating shall be

#### **Planning Instruction**

Standard 1: Mission, Vision, and Core Values Standard 4: Curriculum, Instruction and Assessment

Standard 7: Professional Community for Teachers &

Standard 10: School Improvement

Staff

Standard 9: Operations and Management

#### **Environment Professionalism**

Standard 3: Equity and Cultural Responsiveness Standard 2: Ethics and Professional Norms

Standard 5: Community of Care & Support for

Students Standard 6: Professional Capacity of School

Standard 6: Professional Capacity of School

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#### **Summative Conference**

Personnel

Personnel

- Summative conferences will be documented on the district approved forms
- Summative Conferences will be held on or before June 30.
- Professional Growth and Self Reflection planning and documentation may begin at the Summative Conference for returning employees.

#### **Appeals**

Pursuant to KRS 156.557, certified employees who think they were not evaluated fairly may submit an appeal to the panel for a timely review of their evaluation. The purpose of the Appeals Panel Hearing is to review the summative evaluation of the employee. Confidentiality and fairness shall be the primary concerns of the panel. Forms can be found beginning on page H1.

#### **Other District Certified Personnel**

Beginning in the 2020-21 school year, other District Certified Employees will participate in the same process as the Principals and Assistant Principals, the Building and District Administrator Evaluation process. The process is based on the Professional Standards for Educational Leaders (PSEL) and the 4 Performance Measures of the State Framework – Planning & Preparation, Environment, Instruction and Professional Responsibilities.

District certified administrative employees include: Assistant Superintendent, Supervisor of Instruction, Director of Special Education, Gifted and Talented Coordinator, Director of Pupil Personnel/Student Services and any other position under the Superintendent at the district level that is required to have certification for their job title.

#### **Responsibilities for Evaluation**

- 1. The Hancock County Board of Education will evaluate the superintendent using an instrument selected by the Board of Education and approved by the Kentucky Department of Education.
- 2. The superintendent or his/her designee will evaluate principals and central office personnel. 3. The director of special education will evaluate school psychologists and related personnel. 4. Principals will evaluate assistant principals, guidance counselors, librarians, speech therapists, and teachers. The Director of Special Education may assist with the evaluation of special education staff. 5. The preschool coordinator will evaluate his/her certified staff. (Not to include preschool teachers) 6. The Principal or Assistant Principal will evaluate preschool teachers and may seek data or participation from the district preschool coordinator or Audubon Area preschool school contact.
- 7. The Title III coordinator will evaluate all Title III staff.
- 8. Assistant Superintendent along with building level Principals will be responsible for monitoring evaluation training and implementation of the Certified Evaluation Plan and other professionals utilizing the old evaluation system.
- 9. All administrators receive annual summative evaluations.

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#### **Appeals Process**

#### According to 156.557 Section 9,

Section 9. (1) A certified employee who feels that the local district is not properly implementing the evaluation plan according to the way it was approved by the Kentucky Department of Education shall have the opportunity to appeal to the Kentucky Board of Education.

- (2) The appeal procedures shall be as follows:
- (a) The Kentucky Board of Education shall appoint a committee of three (3) state board members to serve on the State Evaluation Appeals Panel. Its jurisdiction shall be limited to procedural matters already addressed by the local appeals panel required by KRS 156.557(5). The panel shall not have jurisdiction relative to a complaint involving the professional judgmental conclusion of an evaluation, and the panel's review shall be limited to the record of proceedings at the local district level.
- (b) No later than thirty (30) days after the final action or decision at the local district level, the certified employee may submit a written request to the chief state school officer for a review before the State Evaluation Appeals Panel. An appeal not filed in a timely manner shall not be considered. A specific description of the complaint and grounds for appeal shall be submitted with this request. (c) A brief, written statement, and other document which a party wants considered by the State Evaluation Appeals Panel shall be filed with the panel and served on the opposing party at least twenty (20) days prior to the scheduled review.
- (d) A decision of the appeals panel shall be rendered within fifteen (15) working days after the review. (e) A determination of noncompliance shall render the evaluation void, and the employee shall have the right to be reevaluated. (11 Ky.R. 1107; Am. 1268; eff. 3-12-85; 12 Ky.R. 1638; 1837; eff. 6-10-86; 15 Ky.R. 1561; 1849; eff. 3-23-89; 17 Ky.R. 116; eff. 9-13-90; 19 Ky.R. 515; 947; 1081; eff. 11-9-92; 20 Ky.R. 845; eff. 12-6-93; 23 Ky.R. 2277; 2732; eff. 1-9-97; 27 Ky.R. 1874; 2778; eff. 4-9-2001.)

#### <u>Appeals/Hearings</u>

All certified employees shall have the right to appeal a summative evaluation to the Local Evaluation Appeals Panel ("LEAP").

#### Process

- 1. Certified employees who believe they were unfairly evaluated can only appeal following a summative evaluation and must do so in writing to the chairperson of the evaluation appeal panel within five (5) working days of receipt of the evaluation.
- 2. An appeal must be submitted to the chairperson on an appeals request form to the Superintendent.
- 3. The Superintendent will select a chairperson for the LEAP.

- 4. No member of the panel shall serve on any appeal in which he/she was the evaluator 5. No panel member shall serve on any appeal brought by the member's immediate family. 6. The LEAP shall send written notification to all parties regarding the appeal procedure, including all applicable submission deadlines.
- 7. The LEAP shall advise in writing the evaluate and the evaluator to submit a copy of all documentation that concerns the summative evaluation.
- 8. If a hearing is requested, the LEAP shall advise in writing the evaluatee and the evaluator to submit lists of persons who may be called as witnesses at a hearing.
- 9. If a hearing is requested all documentation including a list of witnesses must be submitted to the LEAP Chairperson no later than 5 working days prior to the scheduled hearing. Copies of all documentation including a list of witnesses must also be made available to all parties to the appeal no later than 5 working days prior to any scheduled hearing.
- 10. The panel shall make a recommendation to the Superintendent of Schools within fifteen (15) working days from the date of filing the appeal.

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11. A certified employee may appeal procedural matters to the State Board of Education after the local appeal process has been completed.

#### **Powers and Conditions**

- 1. The burden of proof rests with the employee appealing to the panel.
- 2. The evaluator shall be allowed an opportunity to respond to the claims of the appealing employee and to present written records which support the summative evaluation.
- 3. The panel shall have the power to review all documents presented to it.
- 4. The panel shall the authority to interview both the appealing employee and the evaluator at the hearing.
- 5. Responsibility/Purpose The Appeals Panel shall review any and all appeals to verify that the evaluation plan has been followed as prescribed. The panel shall have no jurisdiction relative to complaints involving the professional judgmental conclusions of the evaluation.
- 6. After sufficiently reviewing all evidence, the panel shall issue one of the following three recommendations to the superintendent.
  - a. Uphold the original summative evaluation
  - b. Remove the whole evaluation and any part of the summative evaluation
  - c. Order a second evaluation conducted by a trained evaluator employed by the district. (The superintendent or designee will render a decision based on the recommendation of the appeals panel within three (3) working days and notify the evaluatee.)
- 7. The results of actions taken by the Superintendent or designee upon the recommendation of the panel will be placed in the employee's personnel file.

#### Membership & Election Procedures for "LEAP" Local Evaluation Appeals Committee

One member is to be appointed by the board that is a certified employee of the board. The certified employees of the district shall elect two members and one alternate to serve on the Evaluation Appeal Committee. Elections will be held by October 1 of each election year.

- 1. Each school faculty will nominate one certified employee willing to serve as a committee member.
- 2. The term for each LEAP, is three years.
- 3. Ballots listing the candidates shall be prepared and distributed to all certified staff members. 4. Ballots shall be collected and forwarded from each school to the Central Office where they shall be kept on file for two years.
- 5. The Superintendent and a KEA Representative shall total the votes and keep tally sheets on file for two years.
- 6. Each election year, the two candidates with the largest number of votes are named as members of the appeals committee.
- 7. The candidate receiving the second largest vote shall be named alternate.
- 8. The Superintendent chooses a Chairperson for the LEAP.

- 9. In years where there is no election, the alternate from the previous year continues to serve as the alternate.
- 10. Members will serve 3-year terms. Fall 2014-Spring 2017, Fall 2017-Spring 2020, Fall 2020-Spring 2023, Fall 2023-Spring 2026, and so on. Voting will occur on or before October 1 of the election year. 11. In the event a member or alternate is unable to serve, the next highest eligible vote getter from the last election will serve.
- 12. Alternate will serve on the LEAP under the following conditions: A member of the LEAP wishes to make an appeal; Illness or circumstances beyond a member's control prevents attendance; a relative of a panel member is appealing; or a member has been prejudiced in the appeal being considered.

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#### Appeal Without A Hearing

- 1. If a hearing is not requested by the certified personnel on the Certified Evaluation Appeals Form, the LEAP will decide the matter based on written documents submitted by the evaluatee and evaluator. 2. At any time, either the appellant or the evaluator may concede in writing to the LEAP Chairperson, and the LEAP process will be terminated.
- 3. Based on the issues identified in the certified personnel's appeal documentation the LEAP shall determine whether the employee has demonstrated that a procedural violation has occurred under the District's evaluation plan and whether the summative evaluation is supported by the evidence. The LEAP may decide to:
  - a. Rule in favor of the appellant, either in whole or in part;
  - b. Uphold the evaluation; or
  - c. Call for a second evaluation by a trained evaluator.
- 4. The Superintendent must take appropriate action consistent with the Appeal Panel's decision. 5. The decision of the LEAP shall be given in writing to both the appellant and the evaluator within forty-five (45) working days from receipt of appeal by the Superintendent. The decision of the LEAP shall include written notification of the right to appeal to the State Evaluation Appeals Panel pursuant to KRS Chapter 156 and 704 KAR 3:345, including the applicable timeline for such an appeal.

The Appeal Panel's decision and the original summative evaluation form shall be placed in the employee's evaluation file. In the case of a new evaluation, both evaluations shall be included in the employee's personnel file.

#### **Appeals Panel Hearing Procedures**

The purpose of the Appeals Panel Hearing is to review the summative evaluation of the employee. Confidentiality and fairness shall be the primary concerns of the panel.

The purpose of the Appeals Panel is to provide a timely review of the evaluation of any certified employee who thinks he/she has not been fairly evaluated. The chairperson of the panel shall be the person appointed to the committee by the Board. The Appeals panel may require written statements or other documentation by either or both parties to be submitted prior to the proceeding. Documentation shall be provided to all parties and the panel in advance of the hearing. The evaluator and the evaluatee shall have an opportunity to adequately review in advance all documents that are to be presented to the evaluation appeals panel hearing. The evaluatee shall be given the opportunity to decide whether the hearing will be open or closed. A closed hearing will include the panel, evaluatee, evaluator, and their chosen representatives.

Upon submission of an appeal, a hearing will convene to allow the evaluatee and evaluator to present statements, documentation, witnesses, and any other information pertinent to the appeal. The chairperson will convene the hearing and establish procedures. The evaluatee shall present his/her opening statement followed by the evaluator's opening statement. Each party will then be allowed to present his/her documentation including witnesses pertinent to the summative evaluation. Both substance and procedural

issues shall be considered by the panel. A chosen representative may attend the hearing to represent the evaluator and/or evaluatee. The representative may address the panel on their client's behalf, but shall not be given the opportunity to question witnesses. The panel will have the right to question both the evaluatee and the evaluator. The evaluatee and evaluator will leave and the panel will consider all information provided to them. A decision regarding their findings shall be presented to the Superintendent within fifteen (15) working days of the filing of the appeal.

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The panel's recommendations must include one of the following:

- A. Uphold the original evaluation
- B. Remove the whole evaluation or any part of the summative evaluation.
- C. Order a second evaluation conducted by a trained evaluator employed by the district.

The Superintendent or designee will render a decision based upon the recommendation of the appeals panel within three (3) working days and notify the evaluatee.

Any evaluatee who feels that the procedural issues were violated may appeal the decision to the State Evaluation Appeals Panel.

Forms for Evaluation Response and Performance Assessment Appeals are located beginning on page H1.

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## Hancock County Public Schools FORMS

Certified Evaluation Plan

Responsible: Building:

#### Task:

Upon completing the required annual Certified Evaluation Plan Orientation Training, please verify that you have received training by providing your electronic signature below.

My electronic signature on this digital document verifies my agreement that I have received orientation on the Hancock County Schools' evaluation process, which included an explanation of the standards, criteria, and process on which I am to be evaluated. The Certified Evaluation Handbook can be viewed at www.hancock.kyschools.us. required

[DirectReport.FullName]

If your name does not appear on the line below, please contact your building administrator.

#### Comments

Comments from about this form:

#### Share History

### **Certified Evaluation Plan for Teachers Self-Reflection**

Review the Kentucky Framework for Teaching component indicators for each domain that best describes your teaching practice to determine an overall performance level for each domain's component. Provide a rationale for each component rated developing or ineffective.

Teacher required

[DirectReport.FirstName] [DirectReport.LastName]

Today"s Date required

Allowed format is MM/DD/YYYY Ex: 02/14/2022

School: required

[DirectReport.Location]

Domain 1 required

Ineffective Developing Accomplished Exemplary

1A - Demonstrating Knowledge of Content and Pedagogy

1B - Demonstrating
Knowledge of Students

1C - Selecting
Instructional Outcomes

1D - Demonstrating
Knowledge of Resources

1E - Designing Coherent

Instruction

1F - Designing Student

Assessment

#### Domain 1: Teacher reflective rationale

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Domain 2 required

**FORM B1-2**5

Ineffective Developing Accomplished Exemplary

2A - Creating an Environment of Respect and Rapport

2B - Establishing a Culture for Learning

2C - Managing Classroom Procedures 2D - Managing Student Behavior

2E - Organizing Physical

Space

#### Domain 2: Teacher reflective rationale

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Domain 3:Teacher reflective rationale

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FORM B1-3<u>5</u>

#### Domain 3 required

Ineffective Developing Accomplished Exemplary

3A - Communication

with Students

3B - Using Questioning

and Discussion

Techniques

3C - Engaging Students

in Learning

3D - Using Assessment

in Instruction

3E - Demonstrating

Flexibility and

Responsiveness

2/5

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4D - Participating in a Professional Community

Domain 4 required

4E - Growing and

Developing

Professionally

4A - Reflecting on

4F - Demonstrating

Teaching

Professionalism

4B - Maintaining Accurate Records FORM B1-4

4C - Communicating with Families

Ineffective Developing Accomplished Exemplary

3/5

#### Domain 4: Teacher reflective rationale

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#### Comments

Comments from about this form:

#### Share History

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Responsible: Building:
Certified Evaluation Plan for XXX
Professional Growth Plan

Task: FORM XX-1

4/5

Examine the self-reflection and additional data sources to determine professional growth needs.

You may use this guidance template to complete your Professional Growth

Plan: Professional Growth Goal:

- -Choose Domain you want to improve in and specific standard.
- -Answer these 4 questions to write your goal:
- 1. What do you want to do? (Use an action verb like-improve, create, implement, apply) 2. How are you going to do it? (Are you going to collaborate with your team in PLC to design or analyze scores, etc.?)
- 3. How will that impact student achievement? (How will that help students?)
- 4. How will you measure the results? (What evidence could you show your administrator to show how you have done it? What might you put in your PGES binder or data binder to show you have worked on growth?)

Example:
For theschool year, I will
I will achieve this by
This will impact student learning by
My measure of success will be
Tenure Status required

Which framework/domain component does your PGP address? You many select more than one. required

1A
1B
1C
1D

1F

2A

1E

	2C		
	2D		
	2E		
	3A		
	3B		
	3C		
	3D		
	3E		
	4A		
	4B		
	4C		
	4D		
	4E		
	4F		
Pr	ofessional Growth Goal 1 required		
You	may use the format: For the school ye	ear, l will	
		his will impact student learning by	. My measure
	uccess will be	. 5 3———	-
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Professional Growth Goal 2 required

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Performance Standard/Measure connected to the Professional Growth Goal require	ed <b>-</b>
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Evidence to support the completion of the Professional Growth Plan (PGP) Goal	required <del>-</del>

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#### Professional Growth Plan Connection: required

Self-Reflection

Observations

Student Voice

Framework for Teaching

CSIP/CDIP

#### **Evaluator Feedback:**

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### Comments

Comments from about this form:

### Task:

Teacher Name: required

[DirectReport.FullName]

Grade: required

Subject: required

Date: required

Allowed format is MM/DD/YYYY Ex: 02/14/2022

What is your identified student learning target(s)?  $_{\mbox{\scriptsize required}}$ 

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To which part of your curriculum does this lesson relate?  $_{\text{required}}$ 

How will you engage the students in the learning? What will you do? What will the

students do? Will the students work in groups, or individually, or as a large

group? Provide any materials that the students will be using. required

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,		4	,	

How will you differentiate instruction for individuals or groups of students?  $_{\text{required}}$  . / \_\_Font Sizes 4 8 (

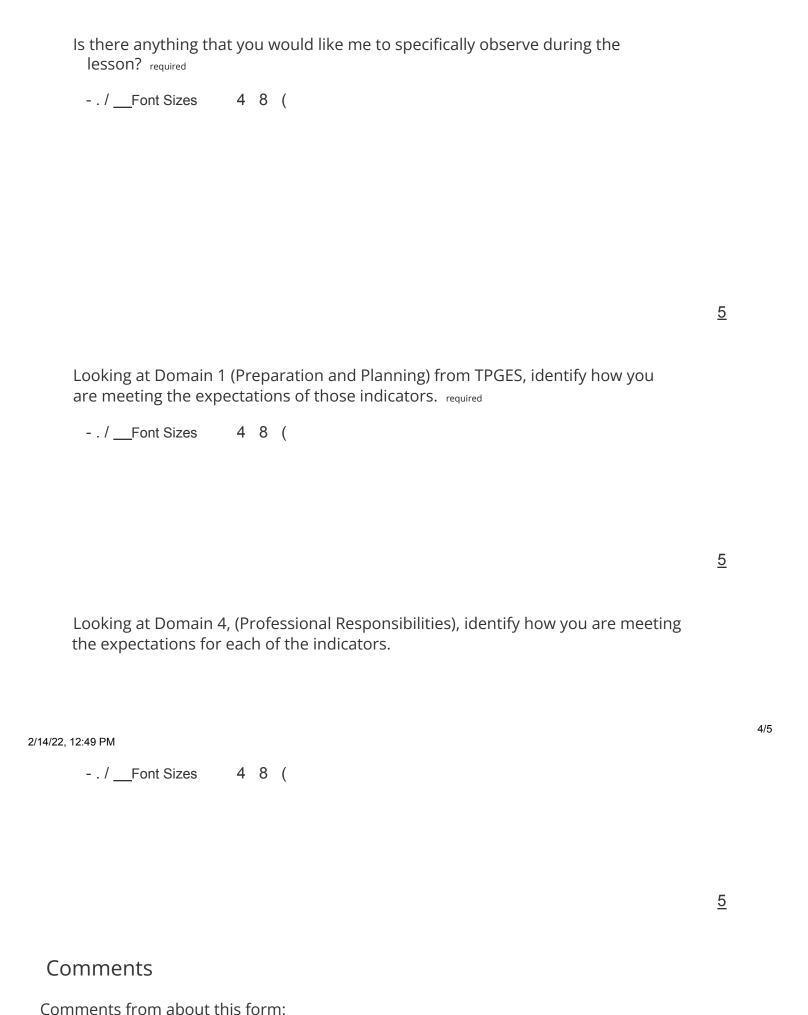
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How and when will you know whether the students have achieved the learning target(s)?  $_{\rm required}$ 

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# Share History

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Responsible: Building:

Task:

Type of Observation required

Tenure Status required

Teacher: required

[DirectReport.FullName]

Grade/Content: required

Observer: required

[Evaluator.FullName]

Observation Date required

Allowed format is MM/DD/YYYY Ex: 02/14/2022

# Domain 1: Planning & Preparation

1A - Knowledge of Content and Pedagogy required

Ineffective Developing Accomplished Exemplary N/A

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In planning	display little	of the range	discipline
and practice,	d practice, understandin teacher g of	of pedagogical approaches	but displays lack of
teacher makes		suitable to	awareness
content errors	relationship	student's	of how these
or does not	s important	learning of	concepts
correct	to student's	the content.  Teacher is	relate to one
errors made by	learning of the content.	familiar with	another.
students.	Teacher	the	Teacher's
Teacher's	displays	important concepts in	plans and practice
plans and practice	little or no understanding	the	indicate
practice	understanding		

some	practice	extensive	a link to
awareness of	reflect	knowledge of	necessary
prerequisite	accurate	the	cognitive
relationships,	understandin	important	structures
although	g of	concepts in	needed by
such	prerequisite	the discipline	students to
knowledge	relationships	and the	ensure
may be	among topics	ways they	understanding
inaccurate	and concepts.	relate	. Teacher's
or	Teacher's	both to one	plans and
incomplete.	plans and	another and	practice reflect
Teacher's	practice	to other	familiarity
plans and	reflect		with a wide
practice	familiarity	disciplines.	range of
reflect a	with a wide	Teacher's	effective
limited range	range of	plans and	pedagogical
of pedagogical	effective	practice	approaches
approaches to	0.1.000.1.0	reflect	in the
the	pedagogical	understanding	discipline,
discipline or	approaches to the	of prerequisite	anticipatin
to the		relationships 	g student
students.	discipline.	among topics	misconceptio
Teacher's	Teacher	and concepts	n s.
plans and	displays	and provide	5.

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### 1A - Knowledge of Content and Pedagogy - Evidence

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> special needs and attains this knowledge about groups of students.

# 1B - Demonstrating Knowledge of Students - Evidence

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# 1C - Setting Instructional Outcomes required

	learning.	ective Developing Accomplished Exemplary N/ represent outcomes		
	Outcomes	rigorous	represent	
Outcomes	represent	and	rigorous	
represent	moderately	important	and	
low	high	learning in	important	
expectations	expectation	the discipline.	learning in	
for students	s and rigor.	All the	the discipline.	
and lack of	Some	instructional	The outcomes	
rigor, and	outcomes	omes outcomes are flect are clear, are wortant	are clear, are	
not all of	reflect		written in	
them	important		the form of	
reflect	learning in the	the form of	student	
important	discipline and	student	learning,	
learning in	consist of a	learning, and	and permit	
the discipline	combination of	suggest	viable	
Outcomes	outcomes and	viable	methods of	
are stated as	activities	methods of	assessment.	
activities	Outcomes Most	assessment	Outcomes	
rather than	outcomes	All	reflect several	
as student				

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Outcomes	several types	for	and
reflect only	of	most of the	opportunitie
one type of	learning,	students in	s for
learning	but teacher	the class in	coordination.
and only	has made	accordance	Outcomes
one	no	with global	take into
discipline or	attempt at	assessment	account the
strand and	coordination	s of student	varying
are suitable	or integration	learning. Outcomes	needs of
for only some	Most of the	reflect several	groups of
students reflect	outcomes are suitable	different types	students different
renect	are suitable	of learning	types of

learning	opportunitie	integration.	varying
and, where	s for both	Outcomes	needs of
appropriate	coordinatio	take into	individual
, represent	n and	account the	students.

# 1C - Setting Instructional Outcomes - Evidence

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# 1D - Demonstrating Knowledge of Resources required

	Ineffectiv or district	ve Developing Ac school or	complished Exemplary N/ –	A
	Teacher	Teacher	Teacher	
Teacher is	displays	displays	displays	
unaware	basic	awareness	extensive	
of school	awareness of	of resources	knowledge of	

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resources for classroom use, for the expansion of his or her own	expansion of his or her own knowledge, and for students, but	district but also through sources external to the school	knowledge, and for students. resources - not only through
own knowledge, or for students. district resources available for classroom use, for the	no knowledge of resources available more broadly. not only through the school and	and on the Internet – available for classroom use, for the expansion of his or her own	the school and district but also in the community , through professional organization

and for	expansion of	Internet—for	s and
students.	his or her	classroom	universities
	own	use, for the	, and on
	knowledge,		the

# 1D - Demonstrating Knowledge of Resources - Evidence

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### 1E - Designing Coherent Instruction required

	0	0					
				Ineffecti learning	ve Developing Ad the	ccomplished Exemplary	/ N/A
				Some of	learning	coordinates Plans	
			The series of		Teacher	represent the	
2/14/22, 1:01 PM				and have	cognitive	unit has a	
			experiences is poorly	unrealistic	challenge	recognizable	
			aligned with	time	but with no	structure; the	
			the	allocation.	differentiatio	progression of	
			instructional	Instructional	n for	activities is	
			outcomes	groups do	different	uneven,	
			and does not	not support	students.	with most	
			represent	the	Instructiona	time	
			a coherent	instructional	l groups	allocations	
			structure.	outcomes	partially	reasonable. knowledge	
			The activities	and offer no	support the	of content,	
			are not	variety. activities and	instructiona	of	
			designed to	materials are	I outcomes,	students,	
			engage	suitable to	with an effort	and of	
			students	the	by the	resources, to	
			in active	instructional	teacher at	design a	
			intellectual	outcomes and	providing some variety.	series of	
			activity	represent a	The lesson or	learning	
				moderate	1110 1033011 01		

moderate

experience	differentiatio	students'	y for
s aligned to	n for	needs, and	individual
instructional	different	available	learners.
outcomes	groups of	resources	Instructiona
and suitable	students.	(including	I groups are
to	The lesson	technology),	varied
groups of	or unit has a	resulting in	appropriatel
students.	clear	a series of	y with some
The learning	structure,	learning	opportunity
activities	with	activities	for student
have	appropriate	designed	choice. The
reasonable	and varied	to engage	lesson's or
time	use of	students in	unit's
allocations;	instructional	high-level	structure is
they	groups.	cognitive	clear and
represent	coordination of	activity.	allows for
significant	in- depth	Learning	different
cognitive	content	activities are	pathways
•	knowledge,	differentiate	according
challenge, with some	understandin	d	to diverse
with some	g of different	appropriatel	student needs.

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#### **1E - Designing Coherent Instruction - Evidence**

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#### 1F - Designing Student Assessments required

Ineffective Developing Accomplished Exemplary N/A are not outcomes; no criteria congruent the proposed or

Assessment with approach standards.

procedures instructional contains Teacher has

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О	ıο	

assessment the have been methodologie incorporate formative developed, s may have instructional assessment but they are outcomes been in the lesson not clear. and has clear adapted for or unit nor Approach groups of criteria and any plan to to the use students. standards use of that show Assessment assessmen evidence of formative criteria and t results in student assessment standards is are clear. contribution designing future rudimentary, Teacher has to their instruction. including a well development. Some of the only some of developed Assessment instructional the strategy methodologie outcomes instructional for using s have been are assessed outcomes. formative adapted through Teacher"s assessmen for the plan for t and has individual proposed student Teacher"s students, approach, but assessment plan for as needed. others are is aligned student The not. with the assessment approach to Assessment instructiona is fully using criteria and I outcomes;

no plan to

standards

aligned with

2/14/22, 1:01 PM formative

> assessment is well designed and includes student as well as teacher use of the

assessment

information.

Teacher

intends to use assessment results to plan

future

instruction for individual

students.

#### 1F - Designing Student **Assessments - Evidence**

designed

particular

approaches to be used.

Teacher

intends to use assessment results to plan for

future

instruction for groups of

students.

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Domain 1 Average of Observed Indicators Field value will be calculated upon Save Progress.

### Domain 2: The Classroom Environment

2A - Creating an Environment of Respect and Rapport  $_{\text{required}}$ 

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	Ineffective Developing Accomplished Exemplary				
	inappropriate	by sarcasm,	teacher and		
Dattorna of	, or	put-downs,	students and		
Patterns of	insensitive to	or conflict.	among		
classroom		Teacher	students,		
interactions,	students''		•		
both	ages, cultural	does not	are		
between the	backgrounds,	deal with	generally		
	and	disrespectful	appropriat		
teacher and		behavior.	e but may		
students and	developmenta	Patterns of	•		
among	l levels.		reflect		
students, are	Interaction	classroom	occasional		
mostly	s are	interactions,	inconsistencie		
,		both	s , favoritism,		
negative,	characterized	between the	,		

and disregard	friendly	to	and
for students"	and	disrespectful	sensitivity
ages, cultures,	demonstrate	behavior	to students
and	general	among	as
developmenta	caring and	students.	individuals.
I levels.	respect. Such	The net	Students
Teacher	interaction	result of the	exhibit
attempts to	s are	interactions	respect for the
respond to	appropriate to	is polite and	teacher and
disrespectful	the ages of	respectful,	contribute
behavior,	the students.	but	to high
with uneven	Students	impersonal.	levels of civil
results. The	exhibit	Classroom	interaction
net result	respect for	interaction	between all
of the	the	s among	members of
interactions	teacher.	the	the class.
is neutral,	Interaction	teacher	The net
conveying	s among	and	result of
neither	students	individual	interactions
warmth	are	students	is that of
nor	generally	are highly	connections
conflict.	polite and	respectful,	with students
Teacher	respectful.	reflecting	as
student	Teacher	genuine	individuals.
interaction	responds	warmth	
s are	successfully	and caring	

# **2A - Creating an Environment of Respect and Rapport - Evidence** - . / \_\_\_Font

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# 2B - Establishing a Culture for Learning $_{\text{required}}$

two students work; interaction high s support classroom classroom culture is characterize characterize dby a lack of teacher or student to learning commitment by teacher or to the students. learning and hard classroom work. culture is a cognitively classroom busy place culture is a where cognitively classroom culture is a where cognitively vibrant place, characterized with high by a shared belief in the importance of learning is with high being the of learning. Into the and task at students hand. Hard indicate work is not low expected are or valued. Medium or low a task, expectations for student than quality. achievement for student high success is expectations for learning natural expectations for learning importance being the conveys that with hard work students and insists on hard work. Students and insists on work students and insists on work students and insists on hard work. Students assume responsibility importance and interested in completion of low a task, expectations for student high success is consistently interaction interested in completion of low a task, expectations for student high success is consistently interaction ability rather only one or sulvers in adding detail, and/or				complished Exemplary N/A
The The high s support  classroom classroom expectations  culture is culture is  characterize characterize classroom work.  d by a lack d by little  of teacher or student to learning  and/or little or no investment of student  energy motions, into the and task at students hand. Hard indicate work is not low expected or valued.  Medium or low a task, expectations for student than quality. achievement are the conveys norm, with high success is expected for learning natural effort to ability rather students, culture is a classroom work.  Classroom classroom expectations The expectations thand hard work.  Classroom work.  Calssroom work.  Calssroom work.  Calssroom work.  Classroom work.  Calssroom work.  Calssroom work.  The casponitively classroom culture is a conjetively vibrant place, characterized by a shared belief in the importance of learning.  The teacher most students students. The teacher work students.  Students.  For learning is vibrant place, characterized by a shared belief in the importance of learning.  The teacher most students. The teacher students with hard work students with hard work students successful.  Can be students  Students  Students  Students  Students  and insists on hard work.  Students  assume responsibility  for high quality by initiating improvements  onsistently, making  revisions, adding detail,		two	than hard	
classroom classroom expectations The culture is culture is culture is culture is characterize characterize d by a lack of teacher or student to learning commitment by teacher or to the students. learning The teacher and/or little or no investment of student the energy motions, into the energy motions, into the ask at students hand. Hard work is not teacher or valued. Medium or low expectations for student are the conneys norm, with high success is expectations that student are the conveys norm, with high success is expectations the result of for learning natural reserved for sollity rather learn.	The		,	
culture is culture is characterize characterize d by a lack of teacher or student to learning commitment by teacher or to the students. learning The teacher and/or little or no investment of student the energy motions, into the and task at students hand. Hard indicate work is not expected or valued. Medium or low expectations for student are the conney, with high success is expectations that student are the conneys norm, with high success is expectations that student high expectations that student high expectations that student high expectation ability rather learn. The classroom culture is a The cognitively vibrant place, characterized by a shared belief in the importance of learning importance of learning. The teacher conveys that with hard work students and insists on hard work.  Students that student and interested in completion of low a task, expectations for learning importance of learning importance of learning. The teacher conveys that with hard work students and insists on hard work.  Students that student and interested in completion of a task, expectations for learning importance of learning import			J	s support
characterize d by a lack of teacher or student to learning commitment by teacher or to the students. learning The teacher and/or little or no investment of student energy into the task at students hand. Hard indicate work is not low expected or valued. Medium or low expectations for student are the conveys norm, with high success is expectations for learning into the are the conveys that thigh success is expectations for learning into the and task, are the conveys that students and insists on hard work. Students and insist on hard work. Students and insist on hard work. Students and insist on hard work. Students assume responsibility and improvements and insist on hard work. Students and insist on hard work. Students assume responsibility improvements and improvements consistently the result of for learning revisions, adding detail, learn.				5
d by a lack of teacher or commitment student to learning commitment to the students. learning and/or little or no investment of student energy motions, into the task at students hand. Hard work is not expected or valued. Medium or low expected or valued. Medium or low expectations for student are the conveys norm, with high success is expectations for learning that student high success is expectations for learning importance conjuly vibrant place, characterized by a shared belief in the importance of learning. The teacher most students. The teacher conveys that with hard work students and insists on hard work. Students and insists on work student			classroom	and hard
of teacher or student to learning busy place culture is a cognitively vibrant place, valued by all, appears to no investment of student trough the energy motions, into the task at students hand. Hard work is not task at or valued.  Medium or low a task, expectations for student are the norm, with high low a for learning than quality. achievement high expectations for learning that students high expectations for learning that students high expectations for learning that student and make the conveys in the result of for learning improvements and insists on that they as learners initiating improvements consistently the result of for learning improvements and insist on that student and improvements the expectations for learning improvements adding detail, learn.				work.
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and/or little or no investment be only going of student through the energy motions, into the task at students hand. Hard indicate work is not expected or valued. Medium or low expectations for student are for student are the norm, with high expectations be only going being the of learning. norm for most students. The teacher that they conveys that are with hard work students with hard work students can be successful. Students responsibility understand for high their role as learners and insisting improvements consistently expect quality by initiating improvements for learning revisions, adding detail, learn.	5	The teacher		characterized
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through the energy motions, into the task at students students. The teacher that they expected or valued. Interested in low expectations for student are the conveys norm, with high success is expectations for learning that student high reserved for learning the peing the of learning the being the being the of learning. The teacher most conveys high expectations teacher for learning by conveys that with hard with hard work. Can be students successful. Students responsibility understand for high their role as learners and initiating improvements consistently the result of particular and improvements consistently revisions, adding detail, learn.		be only going	·	belief in the
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task at students students. The teacher conveys high expectations work is not that they expected are or valued.  Medium or low a task, expectations for student are the are the are the are the success is expectations for learning that student high expectations for learning reserved for that they expected are indicate teacher with hard work students and insists on work students can be students successful. assume responsibility understand for high their role as learners and improvements consistently the result of for learning natural effort to ability rather learn.	energy	motions,		of learning.
hand. Hard indicate teacher work is not expected are or valued.  Medium or low a task, expectations for student are the conveys norm, with high success is expectations for learning that student ability rather learn.  Lask at students students students. The expectations for learning by conveys that all students and insists on work students and insists on work students and insists on work students and insists on hard work.  Students students successful. assume responsibility understand their role as learners initiating improvements consistently , making revisions, adding detail,	into the	and		The teacher
work is not that they expected are or valued.  Medium or low a task, expectations for learning by a task, expectations for student are the conveys norm, with high success is expectations for learning by all students and insists on work students can be students successful. assume responsibility understand for high quality by initiating improvements expectations for learning reserved for learning reserved for student that that student ability rather learn.	task at	students		conveys high
work is not expected are or valued.  Medium or low a task, expectations for student are the are the conveys norm, with high expectations for learning hy all students and insists on work students can be successful. Students responsibility understand their role as learners and insists on hard work.  Students successful. Students responsibility understand for high quality by initiating improvements consistently the result of for learning reserved for are the conveys ability rather learn.	hand. Hard	indicate		expectations
or valued.  Medium or  low a task, expectations for student are the conveys norm, with high expectations for learning reserved for  are interested in work students work students work students can be successful. successful. successful. assume responsibility understand for high quality by initiating improvements consistently the result of patients and insists on hard work. Students responsibility understand for high quality by initiating improvements consistently the result of patients and insists on hard work.  Students assume responsibility quality by initiating improvements consistently the result of patients and insists on hard work. assume responsibility quality by initiating improvements consistently the result of patients and insists on hard work. assume responsibility quality by initiating improvements consistently the result of patients and insists on hard work. assume responsibility quality by initiating improvements and insists on hard work. assume responsibility quality by initiating improvements consistently the result of patients and insists on hard work. assume responsibility quality by initiating improvements consistently the result of patients and insists on assume responsibility quality by initiating improvements and improvement	work is not	that they		for learning by
medium or completion of low a task, successful. sasume for student than quality. achievement are the conveys norm, with high success is expectations for learning reserved for student interested in completion of can be students successful. successful. assume responsibility understand their role quality by initiating improvements consistently the result of ability rather learn.	expected	are	•	all students
Medium or completion of low a task, expectations rather for student than quality. achievement are the conveys norm, with high expectations for learning reserved for low at task, successful. Students successful. Students responsibility understand for high quality by as learners initiating improvements consistently the result of ability rather learn. And there is a task, successful. Students assume responsibility understand for high quality by initiating improvements consistently the result of expend revisions, adding detail,	or valued.	interested in		and insists on
low a task, successful.  expectations rather Students for student than quality. achievement The teacher are the conveys norm, with high success is expectations for learning reserved for  a task, successful.  Students responsibility understand for high quality by initiating improvements consistently the result of expend revisions, adding detail,	Medium or	completion of		hard work.
for student than quality. achievement The teacher are the conveys norm, with high expectations for learning reserved for than quality.  achievement The teacher than quality.  The teacher their role quality by as learners initiating improvements consistently the result of ability rather learn.  Students responsibility understand for high quality by initiating improvements consistently their role quality by as learners initiating improvements and improvements assume responsibility anderstand for high quality by initiating improvements and improvements assume responsibility anderstand for high quality by initiating improvements and improvements assume responsibility and for high quality by and improvements and improvements assume responsibility anderstand for high quality by and improvements are also and improvements and improvements and improvements and improvements and improvements are also and improvements and improvements and improvements are also and improvements and improvements and improvements are also and improvements and improvements and improvements are also and improvements and improvements are also and improvements are also and improvements are also and impr	low	a task,		Students
for student than quality.  achievement The teacher their role as learners initiating improvements  expectations for learning reserved for than quality.  than quality.  understand for high quality by as learners initiating improvements  consistently expend revisions, adding detail,	expectations	rather		assume
achievement  are the  conveys  norm, with  high  expectations  for high  their role  as learners  and  improvements  consistently  the result of  for learning  natural  ability rather  are the  conveys  as learners  initiating  improvements  consistently  , making  revisions,  adding detail,	for student	than quality.		responsibility
are the conveys as learners initiating and improvements consistently expectations for learning reserved for to ability rather their role quality by as learners initiating improvements consistently expend revisions, adding detail,	achievement	, ,		for high
norm, with that student and improvements expectations the result of for learning natural reserved for ability rather learn.  as learners initiating and improvements consistently , making revisions, adding detail,	are the			quality by
expectations the result of for learning natural reserved for ability rather improvements consistently , making reprovements , making revisions, adding detail,	norm, with	·		initiating
expectations the result of expend revisions,  for learning natural effort to adding detail,  ability rather learn.	high	success is		improvements
for learning expend revisions,  natural effort to adding detail,  ability rather learn.	expectations			, making
reserved for ability rather learn.	for learning			revisions,
	reserved for			adding detail,
	only one or	ability faciles	learn.	and/or

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for learning
are reserved
for those
students
thought to
have a natural
aptitude for
the subject.

### 2B - Establishing a Culture for Learning - Evidence

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### 2C - Managing Classroom Procedures required

	Ineffecti the teacher is	routines and	ccomplished Exemplary N/A effective
Much	managing	procedures.	routines and
instructiona	5 5	The teacher's	
	instructiona	management	procedures.
I time is	l groups,	of	The teacher's
lost	Some	instructional	management
through	instructiona	groups,	of instructional
inefficient	I time is	transitions,	groups and
classroom	lost	and/or the	the handling
routines and	through	There is	of
procedures.	only	little loss of	materials
There is little	partially	instructional	and supplies
or no	effective	time	are
evidence that	classroom	because of	Instructiona

because of	procedures	management	transitions,	
efficient	. Students	of	and the	
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contribute

to the

instructional

groups,

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d routines. students established transitions, follow handling of classroom and /or materials established routines. the handling of and supplies routines. handling of consistentl materials is materials and supplies. У inconsistent and supplies successful. Routines , the result effectively. With are well being some There is little minimal understood disruption of evidence that guidance and may learning. students and be initiated With regular know or prompting by guidance and follow students students. prompting , establishe follow

routine

and

#### 2C - Managing Classroom Procedures - Evidence

I time is

maximized

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appear to	Student	student	Students
have been	behavior is	behavior	take an
established	generally	against	active role in
, but their	appropriate	Student	monitoring
implementati	. The	behavior	their own
o n is	teacher	is entirely	behavior and
inconsistent.	monitors	appropriate.	

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behavior. Students challenge the standards of conduct. Response	results, to monitor student behavior and respond to student misbehavior	Teacher response to student misbehavior is consistent, proportionate , respectful to students,	of student behavior is subtle and preventativ e Teacher's response to student
misbehavior	. There is	and effective.	misbehavior
is repressive or	inconsistent implementati	that of other	is sensitive to individual
disrespectful	o n of the	students	student 
of student dignity	standards of conduct.	against standards of	needs and respects
Teacher	established	conduct.	students'
tries, with uneven	standards of conduct.	Teachers' monitoring	dignity.

### 2D - Managing Student Behavior - Evidence

- . / \_\_Font Sizes 4 8 (

		•		
environment	safe, and	The		
unsafe, or many students don't	most students. The teacher's use	to all students; teacher	makes effective use of	
have	of physical resources,	ensures that the physical	physical resources,	
access to learning	including computer	arrangement is appropriate	including computer	
resources There is poor coordination	technology, is moderately	to the learning activities.	technology. The teacher	
between the	effective. Teacher	Teacher makes	ensures the arrangement	
activities and the	makes some attempt to	effective use of physical	is appropriate to the learning	
arrangement of furniture	modify the physical arrangement	resources, including	activities. Students contribute	
and resources,	to suit	computer technology learning is	to the use	
including computer	activities, with	accessible to all students,	adaptation of the physical	
technology essential learning is	success. learning is	including those with	environment to advance	
pagagaible to	accessible	special needs.	loarning	

The

classroom is

safe, and

classroom is

safe, and

learning.

Teacher

is

The

classroom is

The physical

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### 2E - Organizing Physical Space - Evidence

accessible to

4 8 ( - . / \_\_\_Font Sizes

# Domain 2 Average of Observed Indicators Field value will be calculated upon Save Progress.

# Domain 3: Instruction

### 3A - Communicating with students required

	Ineffectiv used	ve Developing Ac with no	complished Exemplary N/A During the
	incorrectly,	invitation to	explanation of
The	leaving	the students	content, the
instructional	The	for	teacher
purpose of	teacher's	intellectual	invites
the lesson is	attempt to	engagement.	student
unclear to	explain the	Teacher's	intellectual
students,	instructiona	The teacher	engagement
and the	I purpose	clearly	. Teacher's
directions	has only	communicate	spoken and
and	limited	s instructional	The teacher
procedures	success,	purpose of	links the
are confusing.	and/or	the lesson,	instructional
The teacher's	directions	including	purpose of
explanation of	and	where it is	the lesson to
the content	procedures	situated	the students'
contains	must be	within the	interests; the
major errors.	clarified after	broader	directions and
The	initial student	learning, and	procedures
teacher's	confusion.	explains	are clear and
spoken or	The teacher's	procedures	anticipate
written	explanation of	and	possible
language	the content	directions	student
contains	may contain	clearly.	misunderstan
errors. The	minor errors;	Teacher's	d ing The
teacher's	some	explanation of	teacher's
spoken or	portions are	content is	explanation of
written	clear;	well	content is
language	other	scaffolded,	thorough
contains	portions are	clear and	and clear,
errors of	difficult to	accurate,	developing
grammar or	follow. The	and connects	conceptual
syntax The	teacher's	with	understanding
teacher's	explanation	students'	through artful
vocabulary is	consists of	knowledge	scaffolding
inappropriate,	a	and	and
vague, or	monologue,	experiences.	connecting

students'	contribute to	and help	
interest.	extending	explain	
			16/31

concepts to

the content

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_	fully	uses	written
students	appropriate to	vocabulary	language is
confused.		vocabulary	laliguage is
spoken	the students'	appropriate to	expressive, and
language is	ages or	the students'	the
3 3	backgrounds.	ages and	teacher finds
correct;	written	interests.	opportunities to
however, his or	language is	their	
her	5 5		extend
	clear and	classmates.	students'
vocabulary is	correct and	The teacher's	1 1 .
limited, or not		spoken and	vocabularies.

Students

#### 3A - Communicating with Students - Evidence

with

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### 3B - Questioning and Discussion Techniques required

	Ineffectiving In rapid	Ineffective Developing Accomplished Exemplary N/A in rapid Although the Teacher uses		
	Teacher's	teacher may	a variety or	
Teacher's	questions	use some low	series of	
questions	lead students	level	questions	
are of low	through a	questions,	or prompts	
cognitive	single path	he or she	to	
challenge,	of inquiry,	asks the	challenge	
require	with answers	students	students	
single	seemingly	questions	cognitively,	
correct	determined	designed	advance high	
responses,	in advance.	to promote	level thinking	
and are asked				

succession.	designed	understanding	ensure that
Interaction	to promote	. Teacher	most
between	student	creates a	students are
teacher	thinking and	genuine	heard.
and	understanding	discussion	and discourse,
students is	, but only a	among	and promote
	few students	students,	metacognition
predominantl 	are involved.	providing	. Students
y recitation	Teacher	adequate time	formulate
style, with	attempts	for students	many
the teacher	to engage	to respond	questions,
mediating all	all	and stepping	initiate
questions and	students in	aside when	topics, and
answers. A	the discussion	appropriate	make
few students	and to	. Teacher	unsolicited
dominate		successfully	contributions
the	encourage them to	engages most	. Students
discussion.		students in	themselves
Alternatively	respond to	the	ensure that
, the teacher	one another,	discussion,	all voices are
attempts to	but with	•	heard in
frame some	uneven 	employing	
questions	results.	a range of	the discussion.
	thinking and	strategies to	uiscussion.

# **3B - Questioning and Discussion Techniques - Evidence**

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	Ineffecti <sup>,</sup> aligned	ve Developing Aco	complished Exemplary N/A teacher and
	with the	active	fully
The	instructional	intellectual	aligned
learning	outcomes	engagement	with the
tasks and	but require	with	instructional
activities,	only minimal	important and	outcomes. In
materials,	thinking by	challenging	addition,
resources,	students,	content and	there is
instructiona	allowing	are	evidence of
l groups	most to be	supported in	some student
and	passive or	that	initiation of
technology	merely	engagemen	inquiry and
are poorly	compliant.	t by teacher	of student
aligned with	The pacing of	scaffolding.	contribution to
the	the lesson	The pacing of	the
instructiona	may	the lesson is	exploration of
I outcomes	not provide	appropriate,	important
or require	students the	providing most	content. The
only rote	time needed	students the	pacing of the
responses.	to be	time needed	lesson
The pace of	intellectuall	to be	provides
the	y engaged.	intellectuall	students the
lesson is	The	y engaged.	time needed
too slow or	learning	Virtually all	to
too	tasks and	students	intellectually
rushed.	activities	are	engage with
Few	are aligned	intellectuall	and reflect
students	with	y engaged	upon their
are	instructiona	in	learning and
intellectuall	I	challenging	to consolidate
У	outcomes	content	their
engaged	and designed	through well	understanding
or	to challenge	designed	. Students
interested.	student	learning	may have
The	thinking,	tasks and	some
learning	the result	suitable	choice in how
tasks and	being that	scaffolding	they
activities	most	by the	complete
are partially	students		

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### **3C - Engaging Students in Learning - Evidence**

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### 3D - Using Assessment in Instruction required

	Ineffectiv sporadically	ve Developing Acc regularly by	complished Exemplary N/A fully
	by teacher	teacher	integrated into
There is	and/or	and/or	instruction
little or no	students to	students	through
assessment or	support	during the	extensive
monitoring of	instruction	lesson	use of
student	through	through	formative
learning;	some	monitoring of	assessment.
feedback is	monitoring of	learning	Students
absent or of	progress in	progress	appear to be
poor	learning.	and results	aware of,
quality.	Feedback	in	and there is
Students do	to students	accurate,	some
not appear	is	specific	evidence
to be aware	general,	feedback	that they
of the	students	that	have
assessment	appear to be	advances	contributed
criteria and	only	learning.	to, the
do not	partially	Students	assessmen
engage in self	aware of the	appear to	t criteria
assessment.	assessment	be aware of	Students self
Assessment	Assessment	the	assess and
is used	is used	Assessment is	

and few	Questions,	is accurate,
assess	prompts,	specific,
their own	assessment	and
work.	s are used	advances
Questions,	to diagnose	learning.
prompts, and	evidence	Questions,
assessments	of	prompts,
are rarely	learning.	assessment
used to	monitor	s are used
diagnose	their	regularly
evidence of	progress. A	to
learning.	variety of	diagnose
assessment	feedback,	evidence
criteria;	from both	of learning
some of	their	by
them	teacher and	individual
engage in self	their peers,	students.
assessment		

# 3D - Using Assessment in Instruction - Evidence

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<u>5</u>

# 3E - Demonstrating Flexibility and Responsiveness required

	Ineffective Developing Accomplished Exemplary N/A				
		adheres to the	Teacher	an	
		Teacher	promotes the	opportunity	
	Teacher	attempts to	Teacher seizes		
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	instruction	or lack of	when	students or	
	plan in spite	interest.	students	their home	
	of evidence of	Teacher	experience	environment	
	poor student	ignores	difficulty,	modify the	
	understanding	student	the teacher	lesson when	
	aa.a	questions;		needed and	
		4400000	blames the		

to respond to	all students,	for students	d ings.
student	making	who have	Teacher
questions	minor	difficulty	persists in
and interests,	adjustments	learning.	seeking
with	as needed to	to enhance	effective
moderate	instruction	learning,	approaches
success.	plans and	building on	for students
Teacher	accommodati	а	who need
accepts	n g student	spontaneou	help,
responsibilit	questions,	s event or	using an
y for	needs, and	student	extensive
student	interests.	interests,	repertoire of
success but	Drawing on	or	instructional
has only a	a broad	successfully	strategies
limited	repertoire of	adjusts and	and soliciting
repertoire	strategies,	differentiate	additional
of strategies	the teacher	s instruction	resources
to draw	persists in	to address	from the
upon.	seeking	individual	school or
successful	approaches	student	community.
learning of		misunderstan	

# $\textbf{3E-Demonstrating Flexibility and Responsiveness-Evidence} - . \ / \ \underline{\hspace{1.5cm}} \textbf{Font}$

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# Domain 4: Professional Responsibilities

#### 4A - Reflecting on Teaching required

	Ineffectiv Teacher has	ve Developing Acc extent to	complished Exemplary N/A effectiveness
	a generally	which it	and the
Teacher	accurate	achieved its	extent to
does not	impression	instructional	which it
know	of a lesson's	outcomes	achieved its
whether a	effectiveness	and can cite	instructiona
lesson was	and the	general	I outcomes,
effective or	extent to	references	citing
achieved its	which	to support	many
instructiona	instructional	the	specific
I	outcomes	judgment.	examples
outcomes,	were met.	Teacher makes	from the
or he/she	Teacher makes	a few specific	lesson and
profoundly	general	suggestions of	weighing the
misjudges the	suggestions	what could be	relative
success of a	about how a	tried another	strengths of
lesson	lesson could	time the	each.
Teacher has	be improved.	lesson is	Drawing on
no	Teacher makes	taught.	an
suggestion	an accurate	Teacher	extensive
s for how a	assessment of	makes a	repertoire of
lesson could	a lesson's	thoughtful and	skills,
be	effectiveness	accurate	teacher
improved.	and the	assessment	
		of a lesson's	

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offers specific
alternative
actions,
complete with
the probable
success of
different
courses of
action.

4A - Reflecting of Teaching - Evidence

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# 4B - Maintaining Accurate Records required

	Ineffection or in disarray.	ve Developing Aco partially	complished Exemplary N/A Teacher's
	Teacher's	effective.	system for
Teacher's	records for	Teacher's	maintaining
system for	Teacher's	system for	information
maintaining	system for	maintaining	on student
information	maintaining	information	completion of
on student	information	on student	assignments,
completion	on student	completion of	student
of	completion of	assignments,	progress in
assignments	assignments	student	learning,
and student	and student	progress in	and non
progress	progress	learning,	instructional
in learning	in learning	and non	records is
is	is	instructional	
nonexistent	rudimentar	records is	fully effective.
Honexistent	y and only	fully effective.	

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	n	torin
non	instr	g to
instructional	uctio	avoi
activities	nal	d
are in	activ	error
disarray,		
resulting in	ities	S.
errors and	are	Students
confusion.	adeq	contribute
Teacher's	uate	information
	but	and
rec ord	requ	participate in
	ire	maintaining
s for	frequent	the records.
no	moni	

### 4B - Maintaining Accurate Records - Evidence

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<u>5</u>

### 4C - Communicating with Families $_{\text{required}}$

		ve Developing Ac	compli	shed Exem
	Teacher	students		gress.
	makes	but does	Te	acher's
Teacher	Teacher	not	com	municatio
communicatio	makes	Teacher	n wit	h families
n with	sporadic	communicates	is	frequent
families —	attempts to	frequently	and	
about the	communicat	with families	se	ensitive
instructional	e with	about the	to	cultural
program,	families	instructional	tra	ditions,
about	about the	program	with	students
individual	instructional	and conveys	con	tributing
students—i	program	information	t	o the
s sporadic	and about	about	comi	municatio
or	the	individual	n. R	lesponse
culturally	progress of	student		family
inappropriate.	individual	Stadent		

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no attamat	engage	o ns are one	leacher makes
no attempt	engage	way and not	some attempts
to engage	families in	,	bonne accempto
families in	the	always	to engage
rannines in	:	appropriate to	families in
the	instructional		
instructional	program.	the cultural	the
ilisti actional		norms of	instructional
program.	Communicati		
attempt to		those families.	program.

Information	e manner.	sensitivity.	the
to families is	concerns is	Teacher's	instructiona
conveyed in	handled	efforts to	program are
a culturally	with	engage	frequent and
appropriat	professional	families in	successful.
	and cultural		

# 4C - Communicating with Families - Evidence

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<u>5</u>

# 4D - Participating in a Professional Community required

	Ineffecti <sup>s</sup> professional	Ineffective Developing Accomplished Exemplary I requires. Teacher's		
	culture of	Teacher's	relationship	
Teacher's	Teacher	relationship	s with	
relationship	maintains	s with	colleagues	
s with	cordial	colleagues	are	
colleagues are	relationship	are	characterized	
negative or	s with	characterized	by mutual	
self-serving.	colleagues to	by mutual	support and	
Teacher	fulfill duties	support and	cooperation	
avoids	that the	cooperation	, with the	
participation	school or	; teacher	teacher taking	
in a	district	actively		

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inquiry,	involved in	the school's	in school
resisting	school	culture of	events
3	events or	professional	and school
opportunitie s to become	school and	inquiry	and district
	district	when	projects
involved.	projects	invited to do	when
Teacher	Teacher	so. Teacher	specifically
avoids	becomes	participates	asked to
becoming	involved in	, , , , , , , , , , , , , , , , , , , ,	asilea to

do so.	district	takes a	district
participates	projects,	leadership	projects
in a culture	making a	role in	making a
of	substantial	promoting	substantial
professional	contribution	a culture of	contribution,
inquiry.		professiona	and assuming
Teacher	initiative	I inquiry.	a leadership
volunteers to	in	Teacher	role in at
participate in	assuming	volunteers to	least one
school	leadership	participate in	aspect of
events and	among the	school	school or
in school	faculty.	events	district life.
and	Teacher	and	

# 4D - Participating in a Professional Community - Evidence

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# 4E - Growing and Developing Professionally required

	Ineffective Developing Accomplished Exemplary N/A resists effort to limited extent		
	resists	enort to	iimitea extent
	feedback	share	when they
Teacher	on teaching	knowledge	are
engages in	performance	with others	convenient.
no	from either	or to assume	Teacher
professional	supervisors	professional	accepts,
development	or more	responsibility	with some
activities to enhance	experience		reluctance,
	d	Teacher	feedback
knowledge	colleagues.	participates in	on teaching
or skill.	Teacher	professional	performanc
Teacher	makes no	activities to a	e from both

supervisor	and	participate	research.
s and	pedagogical	s actively	Teacher
colleagues.	skill. Teacher	in	seeks out
Teacher finds	welcomes	assisting	feedback on
limited ways	feedback	other	teaching from
to contribute	from	educators.	both
to the	colleagues—	Teacher	supervisor
profession.	either when	seeks out	s and
Teacher	made by	opportunitie	colleagues.
seeks out	supervisors	s for	Teacher
opportunitie	or when	professional	initiates
s for	opportunities	developmen	important
professional	arise	t and makes	activities to
developmen	through	a systematic	contribute to
t to enhance	professional	effort to	the
content	collaboration	conduct	profession.
knowledge	. Teacher	action	

# **4E - Growing and Developing Professionally - Evidence**

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